## TheRetailCoach

## COMMUNITY <br> GAP/OPPORTUNITY ANALYSIS

Boerne, Texas


## CONTACT

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## COMMUNITY• GAP/OPPORTUNITY ANALYSIS

Boerne, Texas


[^0]tA Leakage Index of greater than 1.0 means that the community retail sales include shoppers from outside the trade area (surplus). If the index is less than 1.0 , the members of the community are shopping outside of the community for their retail needs.

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Boerne, Texas

|  | SECTOR | DESCRIPTION | POTENTIAL SALES | ACTUAL SALES | *LEAKAGE/SURPLUS | +LEAKAGE INDEX |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 451 | Sporting Goods, Hobby, Book, Music Stores | \$6,427,352 | \$2,465,367 | \$3,961,985 | 0.384 |
|  | 4511 | Sportng Goods, Hobby, Musical Inst Stores | \$5,453,266 | \$2,465,367 | \$2,987,899 | 0.452 |
|  | 45111 | Sporting Goods Stores | \$3,897,795 | \$370,724 | \$3,527,07I | 0.095 |
|  | 45112 | Hobby, Toys and Games Stores | \$1,065,851 | \$1,160,366 | -\$94,515 | 1.089 |
|  | 45113 | Sew/Needlework/Piece Goods Stores | \$198,208 | \$204,803 | -\$6,595 | 1.033 |
|  | 45114 | Musical Instrument and Supplies Stores | \$291,413 | \$729,474 | -\$438,061 | 2.503 |
|  | 4512 | Book, Periodical and Music Stores | \$974,086 | \$0 | \$974,086 | 0.000 |
|  | 45121 | Book Stores and News Dealers | \$974,086 | \$0 | \$974,086 | 0.000 |
|  | 451211 | Book Stores | \$869,589 | \$0 | \$869,589 | 0.000 |
|  | 451212 | News Dealers and Newsstands | \$104,496 | \$0 | \$104,496 | 0.000 |
| $0$ |  |  |  |  |  |  |
| 0 | 452 | General Merchandise Stores | \$36,684,128 | \$122,706,865 | -\$86,022,737 | 3.345 |
| $\underline{ }$ | 4521 | Department Stores Excl Leased Depts | \$24,056,932 | \$0 | \$24,056,932 | 0.000 |
| 4 | 4529 | Other General Merchandise Stores | \$12,627,196 | \$122,706,865 | -\$110,079,669 | 9.718 |
| (1) |  |  |  |  |  |  |
| $\square$ | 453 | Miscellaneous Store Retailers | \$8,181,101 | \$12,219,494 | -\$4,038,393 | 1.494 |
| (1) | 4531 | Florists | \$382,916 | \$539,381 | -\$156,465 | 1.409 |
|  | 4532 | Office Supplies, Stationery, Gift Stores | \$2,822,648 | \$3,028,042 | -\$205,394 | 1.073 |
|  | 45321 | Office Supplies and Stationery Stores | \$1,601,509 | \$847,775 | \$753,734 | 0.529 |
| 15 | 45322 | Gift, Novelty and Souvenir Stores | \$1,221,139 | \$2,180,267 | -\$959,128 | 1.785 |
|  | 4533 | Used Merchandise Stores | \$1,264,200 | \$3,910,904 | -\$2,646,704 | 3.094 |
|  | 4539 | Other Miscellaneous Store Retailers | \$3,711,337 | \$4,741,167 | -\$1,029,830 | 1.277 |
|  |  |  |  |  |  |  |
|  | 454 | Non-Store Retailers | \$14,414,556 | \$20,657,376 | -\$6,242,820 | 1.433 |

[^2]tA Leakage Index of greater than 1.0 means that the community retail sales include shoppers from outside the trade area (surplus). If the index is less than 1.0 , the members of the community are shopping outside of the community for their retail needs.

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Boerne, Texas

| SECTOR | DESCRIPTION | POTENTIAL SALES | ACTUAL SALES | *LEAKAGE/SURPLUS | +LEAKAGE INDEX |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 722 | Foodservice and Drinking Places | \$34,933,869 | \$39,469,001 | -\$4,535,132 | 1.130 |
| 7223 | Special Foodservices | \$2,101,777 | \$509,412 | \$1,592,365 | 0.242 |
| 7224 | Drinking Places -Alcoholic Beverages | \$1,159,990 | \$1,888,390 | -\$728,400 | 1.628 |
| 722511 | Full Service Restaurants | \$15,524,216 | \$13,130,478 | \$2,393,738 | 0.846 |
| 722513 | Limited Service Eating Places | \$14,353,419 | \$23,049,859 | -\$8,696,440 | 1.606 |
| 722514 | Cafeterias, Grill Buffets, and Buffets | \$588,519 | \$0 | \$588,519 | 0.000 |
| 722515 | Snack and Non-alcoholic Beverage Bars | \$1,205,948 | \$890,862 | \$315,086 | 0.739 |

*Positive numbers denote leakage, negative numbers denote a surplus.
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## COMMUNITY • DEMOGRAPHIC PROFILE

Boerne, Texas


| DESCRIPTION | DATA | \% |
| :--- | ---: | ---: |
| $\mathbf{2 0 1 8}$ Est. Hisp. or Latino Pop by Single-Class. Race | 4,283 |  |
| White Alone | 2,883 | $67.31 \%$ |
| Black or African American Alone | 13 | $0.30 \%$ |
| American Indian and Alaska Native Alone | 27 | $0.63 \%$ |
| Asian Alone | 7 | $0.16 \%$ |
| Native Hawaiian and Other Pacific Islander Alone | 7 | $0.16 \%$ |
| Some Other Race Alone | 1,200 | $28.02 \%$ |
| Two or More Races | 146 | $3.41 \%$ |
|  |  |  |
| 2018 Est. Pop by Race, Asian Alone, by Category | 207 |  |
| Chinese, except Taiwanese | 24 | $11.59 \%$ |
| Filipino | 20 | $9.66 \%$ |
| Japanese | 14 | $6.76 \%$ |
| Asian Indian | 0 | $0.00 \%$ |
| Korean | 67 | $32.37 \%$ |
| Vietnamese | 57 | $27.54 \%$ |
| Cambodian | 0 | $0.00 \%$ |
| Hmong | 0 | $0.00 \%$ |
| Laotian | 0 | $0.00 \%$ |
| Thai | 0 | $0.00 \%$ |
| All Other Asian Races Including 2+ Category | 25 | $12.08 \%$ |

## COMMUNITY • DEMOGRAPHIC PROFILE

Boerne, Texas

## (n)TheRetailCoach ${ }^{\text {B }}$

| DESCRIPTION | DATA | \% |
| :---: | :---: | :---: |
| 2018 Est. Population by Ancestry | 15,383 |  |
| Arab | 0 | 0.00\% |
| Czech | 54 | 0.35\% |
| Danish | 9 | 0.06\% |
| Dutch | 130 | 0.85\% |
| English | 1,539 | 10.01\% |
| French (except Basque) | 274 | 1.78\% |
| French Canadian | 14 | 0.09\% |
| German | 2,152 | 13.99\% |
| Greek | 6 | 0.04\% |
| Hungarian | 3 | 0.02\% |
| Irish | 810 | 5.27\% |
| Italian | 445 | 2.89\% |
| Lithuanian | 12 | 0.08\% |
| United States or American | 797 | 5.18\% |
| Norwegian | 216 | 1.40\% |
| Polish | 166 | 1.08\% |
| Portuguese | 3 | 0.02\% |
| Russian | 17 | 0.11\% |
| Scottish | 246 | 1.60\% |
| Scotch-Irish | 226 | 1.47\% |
| Slovak | 21 | 0.14\% |
| Subsaharan African | 31 | 0.20\% |
| Swedish | 186 | 1.21\% |
| Swiss | 11 | 0.07\% |
| Ukrainian | 3 | 0.02\% |
| Welsh | 63 | 0.41\% |
| West Indian (except Hisp. groups) | 0 | 0.00\% |
| Other ancestries | 5,765 | 37.48\% |
| Ancestry Unclassified | 2,184 | 14.20\% |


| DESCRIPTION | DATA | \% |
| :---: | :---: | :---: |
| 2018 Est. Pop Age 5+ by Language Spoken At Home |  |  |
| Speak Only English at Home | 12,195 | 84.05\% |
| Speak Asian/Pacific Island Language at Home | 41 | 0.28\% |
| Speak IndoEuropean Language at Home | 114 | 0.79\% |
| Speak Spanish at Home | 2,159 | 14.88\% |
| Speak Other Language at Home | 0 | 0.00\% |
| 2018 Est. Population by Age | 15,383 |  |
| Age 0-4 | 874 | 5.68\% |
| Age 5-9 | 1,005 | 6.53\% |
| Age 10-14 | 1,180 | 7.67\% |
| Age 15-17 | 700 | 4.55\% |
| Age 18-20 | 603 | 3.92\% |
| Age 21-24 | 724 | 4.71\% |
| Age 25-34 | 1,682 | 10.93\% |
| Age 35-44 | 2,141 | 13.92\% |
| Age 45-54 | 2,003 | 13.02\% |
| Age 55-64 | 1,683 | 10.94\% |
| Age 65-74 | 1,459 | 9.48\% |
| Age 75-84 | 796 | 5.18\% |
| Age 85 and over | 533 | 3.47\% |
|  |  |  |
| Age 16 and over | 12,095 | 78.63\% |
| Age 18 and over | 11,624 | 75.56\% |
| Age 21 and over | 11,021 | 71.64\% |
| Age 65 and over | 2,788 | 18.12\% |
|  |  |  |
| 2018 Est. Median Age |  | 39.43 |
| 2018 Est. Average Age |  | 39.90 |

## COMMUNITY • DEMOGRAPHIC PROFILE

Boerne, Texas

|  | DESCRIPTION | DATA | \% |
| :---: | :---: | :---: | :---: |
|  | 2018 Est. Population by Sex | 15,383 |  |
|  | Male | 7,395 | 48.07\% |
|  | Female | 7,988 | 51.93\% |
|  | 2018 Est. Male Population by Age | 7,395 |  |
|  | Age 0-4 | 441 | 5.96\% |
|  | Age 5-9 | 502 | 6.79\% |
|  | Age 10-14 | 592 | 8.01\% |
| ) | Age 15-17 | 353 | 4.77\% |
| 5 | Age 18-20 | 312 | 4.22\% |
|  | Age 21-24 | 380 | 5.14\% |
| ) | Age 25-34 | 838 | 11.33\% |
|  | Age 35-44 | 1,068 | 14.44\% |
|  | Age 45-54 | 1,003 | 13.56\% |
|  | Age 55-64 | 778 | 10.52\% |
|  | Age 65-74 | 657 | 8.88\% |
|  | Age 75-84 | 330 | 4.46\% |
|  | Age 85 and over | 141 | 1.91\% |
|  | 2018 Est. Median Age, Male |  | 37.74 |
|  | 2018 Est. Average Age, Male |  | 38.20 |


| DESCRIPTION | DATA | \% |
| :---: | :---: | :---: |
| 2018 Est. Female Population by Age | 7,988 |  |
| Age 0-4 | 433 | 5.42\% |
| Age 5-9 | 503 | 6.30\% |
| Age 10-14 | 588 | 7.36\% |
| Age 15-17 | 347 | 4.34\% |
| Age 18-20 | 291 | 3.64\% |
| Age 21-24 | 344 | 4.31\% |
| Age 25-34 | 844 | 10.57\% |
| Age 35-44 | 1,073 | 13.43\% |
| Age 45-54 | 1,000 | 12.52\% |
| Age 55-64 | 905 | 11.33\% |
| Age 65-74 | 802 | 10.04\% |
| Age 75-84 | 466 | 5.83\% |
| Age 85 and over | 392 | 4.91\% |
|  |  |  |
| 2018 Est. Median Age, Female |  | 41.06 |
| 2018 Est. Average Age, Female |  | 41.60 |
|  |  |  |
| 2018 Est. Pop Age 15+ by Marital Status |  |  |
| Total, Never Married | 3,247 | 26.35\% |
| Males, Never Married | 1,645 | 13.35\% |
| Females, Never Married | 1,602 | 13.00\% |
| Married, Spouse present | 6,303 | 51.14\% |
| Married, Spouse absent | 702 | 5.70\% |
| Widowed | 844 | 6.85\% |
| Males Widowed | 190 | 1.54\% |
| Females Widowed | 654 | 5.31\% |
| Divorced | 1,228 | 9.96\% |
| Males Divorced | 440 | 3.57\% |
| Females Divorced | 788 | 6.39\% |

## COMMUNITY•DEMOGRAPHIC PROFILE

Boerne, Texas


| DESCRIPTION | DATA | \% |
| :---: | :---: | :---: |
| 2018 Est. Households by Household Type | 6,081 |  |
| Family Households | 4,093 | 67.31\% |
| Nonfamily Households | 1,988 | 32.69\% |
| 2018 Est. Group Quarters Population | 319 |  |
| 2018 Households by Ethnicity, Hispanic/Latino | 1,259 |  |
| 2018 Est. Households by Household Income | 6,081 |  |
| Income < \$15,000 | 467 | 7.68\% |
| Income \$15,000-\$24,999 | 619 | 10.18\% |
| Income \$25,000-\$34,999 | 525 | 8.63\% |
| Income \$35,000-\$49,999 | 885 | 14.55\% |
| Income \$50,000-\$74,999 | 918 | 15.10\% |
| Income \$75,000-\$99,999 | 722 | 11.87\% |
| Income \$100,000-\$124,999 | 588 | 9.67\% |
| Income \$125,000-\$149,999 | 435 | 7.15\% |
| Income \$150,000-\$199,999 | 394 | 6.48\% |
| Income \$200,000-\$249,999 | 176 | 2.89\% |
| Income \$250,000-\$499,999 | 240 | 3.95\% |
| Income \$500,000+ | 112 | 1.84\% |
|  |  |  |
| 2018 Est. Average Household Income |  | \$93,753 |
| 2018 Est. Median Household Income |  | \$63,472 |

## COMMUNITY • DEMOGRAPHIC PROFILE

Boerne, Texas

|  | DESCRIPTION | DATA | \% |
| :---: | :---: | :---: | :---: |
|  | 2018 Median HH Inc. by Single-Class. Race or Eth. |  |  |
|  | White Alone |  | \$71,365 |
|  | Black or African American Alone |  | \$66,294 |
|  | American Indian and Alaska Native Alone |  | \$8,543 |
|  | Asian Alone |  | \$21,739 |
|  | Native Hawaiian and Other Pacific Islander Alone |  | \$29,500 |
|  | Some Other Race Alone |  | \$40,338 |
|  | Two or More Races |  | \$26,214 |
|  | Hispanic or Latino |  | \$45,702 |
| 10 | Not Hispanic or Latino |  | \$69,238 |
|  | 2018 Est. Family HH Type by Presence of Own Child. | 4,093 |  |
|  | Married-Couple Family, own children | 1,423 | 34.77\% |
|  | Married-Couple Family, no own children | 1,761 | 43.03\% |
|  | Male Householder, own children | 137 | 3.35\% |
|  | Male Householder, no own children | 104 | 2.54\% |
|  | Female Householder, own children | 377 | 9.21\% |
|  | Female Householder, no own children | 291 | 7.11\% |
| $\square$ | 2018 Est. Households by Household Size | 6,081 |  |
|  | 1 -person | 1,796 | 29.54\% |
|  | 2-person | 1,950 | 32.07\% |
|  | 3 -person | 902 | 14.83\% |
|  | 4 -person | 836 | 13.75\% |
|  | 5 -person | 385 | 6.33\% |
|  | 6 -person | 132 | 2.17\% |
|  | 7-or-more-person | 80 | 1.32\% |
|  |  |  |  |
|  | 2018 Est. Average Household Size |  | 2.48 |


| DESCRIPTION | DATA | \% |
| :---: | :---: | :---: |
| 2018 Est. Households by Presence of People Under 18 | 6,081 |  |
| Households with 1 or More People under Age 18: | 2,074 | 34.11\% |
| Married-Couple Family | 1,493 | 71.99\% |
| Other Family, Male Householder | 152 | 7.33\% |
| Other Family, Female Householder | 425 | 20.49\% |
| Nonfamily, Male Householder | 3 | 0.15\% |
| Nonfamily, Female Householder | 1 | 0.05\% |
| Households with No People under Age 18: | 4,007 | 65.89\% |
| Married-Couple Family | 1,694 | 42.28\% |
| Other Family, Male Householder | 90 | 2.25\% |
| Other Family, Female Householder | 242 | 6.04\% |
| Nonfamily, Male Householder | 773 | 19.29\% |
| Nonfamily, Female Householder | 1,208 | 30.15\% |
| 2018 Est. Households by Number of Vehicles | 6,081 |  |
| No Vehicles | 278 | 4.57\% |
| 1 Vehicle | 2,270 | 37.33\% |
| 2 Vehicles | 2,310 | 37.99\% |
| 3 Vehicles | 909 | 14.95\% |
| 4 Vehicles | 262 | 4.31\% |
| 5 or more Vehicles | 52 | 0.86\% |
|  |  |  |
| 2018 Est. Average Number of Vehicles |  | 1.8 |

## COMMUNITY • DEMOGRAPHIC PROFILE

Boerne, Texas

| DESCRIPTION | DATA | \% |
| :---: | :---: | :---: |
| Family Households |  |  |
| 2023 Projection | 4,570 |  |
| 2018 Estimate | 4,093 |  |
| 2010 Census | 2,686 |  |
| 2000 Census | 1,508 |  |
| Growth 2018-2023 |  | 11.65\% |
| Growth 2010-2018 |  | 52.38\% |
| Growth 2000-2010 |  | 78.12\% |
| 2018 Est. Families by Poverty Status | 4,093 |  |
| 2018 Families at or Above Poverty | 3,875 | 94.67\% |
| 2018 Families at or Above Poverty with Children | 1,696 | 41.44\% |
| 2018 Families Below Poverty | 218 | 5.33\% |
| 2018 Families Below Poverty with Children | 194 | 4.74\% |
| 2018 Est. Pop 16+ by Employment Status | 12,095 |  |
| Civilian Labor Force, Employed | 6,808 | 56.29\% |
| Civilian Labor Force, Unemployed | 209 | 1.73\% |
| Armed Forces | 5 | 0.04\% |
| Not in Labor Force | 5,073 | 41.94\% |
| 2018 Est. Civ. Employed Pop 16+ by Class of Worker | 6,544 |  |
| For-Profit Private Workers | 4,042 | 61.77\% |
| Non-Profit Private Workers | 583 | 8.91\% |
| Local Government Workers | 173 | 2.64\% |
| State Government Workers | 282 | 4.31\% |
| Federal Government Workers | 439 | 6.71\% |
| Self-Employed Workers | 1,025 | 15.66\% |
| Unpaid Family Workers | 0 | 0.00\% |


| DESCRIPTION | DATA | \% |
| :---: | :---: | :---: |
| 2018 Est. Civ. Employed Pop 16+ by Occupation | 6,544 |  |
| Architect/Engineer | 116 | 1.77\% |
| Arts/Entertainment/Sports | 226 | 3.45\% |
| Building Grounds Maintenance | 385 | 5.88\% |
| Business/Financial Operations | 491 | 7.50\% |
| Community/Social Services | 186 | 2.84\% |
| Computer/Mathematical | 114 | 1.74\% |
| Construction/Extraction | 194 | 2.97\% |
| Education/Training/Library | 444 | 6.79\% |
| Farming/Fishing/Forestry | 17 | 0.26\% |
| Food Prep/Serving | 462 | 7.06\% |
| Health Practitioner/Technician | 460 | 7.03\% |
| Healthcare Support | 118 | 1.80\% |
| Maintenance Repair | 148 | 2.26\% |
| Legal | 90 | 1.38\% |
| Life/Physical/Social Science | 37 | 0.57\% |
| Management | 704 | 10.76\% |
| Office/Admin. Support | 874 | 13.36\% |
| Production | 64 | 0.98\% |
| Protective Services | 115 | 1.76\% |
| Sales/Related | 880 | 13.45\% |
| Personal Care/Service | 222 | 3.39\% |
| Transportation/Moving | 197 | 3.01\% |
|  |  |  |
| 2018 Est. Pop 16+ by Occupation Classification | 6,544 |  |
| White Collar | 4,622 | 70.63\% |
| Blue Collar | 603 | 9.22\% |
| Service and Farm | 1,319 | 20.16\% |

## COMMUNITY • DEMOGRAPHIC PROFILE

Boerne, Texas


| DESCRIPTION | DATA | \% |
| :---: | :---: | :---: |
| 2018 Est. Owner-Occupied Housing Units by Value | 6,081 |  |
| Value Less than \$20,000 | 66 | 1.86\% |
| Value \$20,000-\$39,999 | 12 | 0.34\% |
| Value \$40,000-\$59,999 | 22 | 0.62\% |
| Value \$60,000-\$79,999 | 26 | 0.73\% |
| Value \$80,000-\$99,999 | 103 | 2.90\% |
| Value \$100,000-\$149,999 | 351 | 9.87\% |
| Value \$150,000-\$199,999 | 496 | 13.94\% |
| Value \$200,000-\$299,999 | 964 | 27.10\% |
| Value \$300,000-\$399,999 | 564 | 15.86\% |
| Value \$400,000-\$499,999 | 375 | 10.54\% |
| Value \$500,000-\$749,999 | 310 | 8.72\% |
| Value \$750,000-\$999,999 | 153 | 4.30\% |
| Value \$1,000,000 or \$1,499,999 | 84 | 2.36\% |
| Value \$1,500,000 or \$1,999,999 | 14 | 0.39\% |
| Value \$2,000,000+ | 17 | 0.48\% |
|  |  |  |
| 2018 Est. Median All Owner-Occupied Housing Value |  | \$269,774 |
|  |  |  |
| 2018 Est. Housing Units by Units in Structure |  |  |
| 1 Unit Attached | 3,947 | 60.70\% |
| 1 Unit Detached | 328 | 5.05\% |
| 2 Units | 148 | 2.28\% |
| 3 or 4 Units | 535 | 8.23\% |
| 5 to 19 Units | 840 | 12.92\% |
| 20 to 49 Units | 154 | 2.37\% |
| 50 or More Units | 370 | 5.69\% |
| Mobile Home or Trailer | 165 | 2.54\% |
| Boat, RV, Van, etc. | 15 | 0.23\% |

## COMMUNITY • DEMOGRAPHIC PROFILE

Boerne, Texas

| DESCRIPTION | DATA |  |
| :--- | ---: | ---: |
| $\mathbf{2 0 1 8}$ Est. Housing Units by Year Structure Built |  |  |
| Housing Units Built 2014 or later | 1,372 | $21.10 \%$ |
| Housing Units Built 2010 to 2014 | 286 | $4.40 \%$ |
| Housing Units Built 2000 to 2009 | 2,127 | $32.71 \%$ |
| Housing Units Built 1990 to 1999 | 1,046 | $16.09 \%$ |
| Housing Units Built 1980 to 1989 | 576 | $8.86 \%$ |
| Housing Units Built 1970 to 1979 | 387 | $5.95 \%$ |
| Housing Units Built 1960 to 1969 | 173 | $2.66 \%$ |
| Housing Units Built 1950 to 1959 | 232 | $3.57 \%$ |
| Housing Units Built 1940 to 1949 | 83 | $1.28 \%$ |
| Housing Unit Built 1939 or Earlier | 220 | $3.38 \%$ |
|  |  |  |
| 2018 Est. Median Year Structure Built |  | 2003 |

## ABOUT THE RETAIL COACH

The Retail Coach, LLC, is a national retail analytics and locational intelligence firm that specializes in all aspects of retail market analyses and recruitment, from "macro to micro" trade area assessment to actively recruiting retailers on behalf of our clients.

Through its unique Retail $360^{\circ}$ process, The Retail Coach offers a dynamic system of products and services that better enable communities to maximize their retail development potential.


Providing more than simple data reports of psychographic and demographic trends, The Retail Coach goes well beyond other retail consulting and market research firms' offerings by combining current national and statewide demographics and trend data with real-world, "on-the-ground" data gathered through extensive visits within our clients' communities.

Every community is different, and there is no "one size fits all" retail recruitment solution. Compiling the gathered data into client-tailored information packets that are uniquely designed for, and targeted to, specific retailers and restaurants who meet the community's needs helps assure our clients that they are receiving the latest and best information for their retail recruitment efforts-all with personal service and coaching guidance that continues beyond the initial project scope and timeline.

Our Retail360 process assures that communities get timely, accurate and relevant information. Translating that data into the information that retailers need and seek assures our clients even better possibilities for tremendous retail growth and success.

The Retail Coach -<br>"lt's not about data. It's about your success."

C. Kelly Cofer

President \& CEO
The Retail Coach, LLC


The observations, conclusions and recommendations contained in this study are solely those of The Retail Coach, LLC and should not be construed to represent the opinions of others, including its clients, or any other entity prior to such entity's express approval of this study.

All information furnished is from sources deemed reliable and is submitted subject to errors, omissions, change of terms and/or conditions.
Sources used in completing this study include: infoUSA ${ }^{\text {mm }}$, Applied Geographic Solutions, Environics Analytics 2018, ESRI 2017, U.S. Census Bureau, Economy.com, Spatial Insights Inc., Urban Land Institute, CensusViewer.com, International Council of Shopping Centers, and/or U.S. Bureau of Labor and Statistics.

To better represent current data, where applicable, portions of estimated actual sales may be calculated using an average sales per square foot model.

Mapping data is provided by MapInfo, Nielsen, ESRI and/or Microsoft Corporation.
All information furnished is from sources deemed reliable and is submitted subject to errors, omissions, change of terms and/or conditions.


[^0]:    'Positive numbers denote leakage, negative numbers denote a surplus.

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